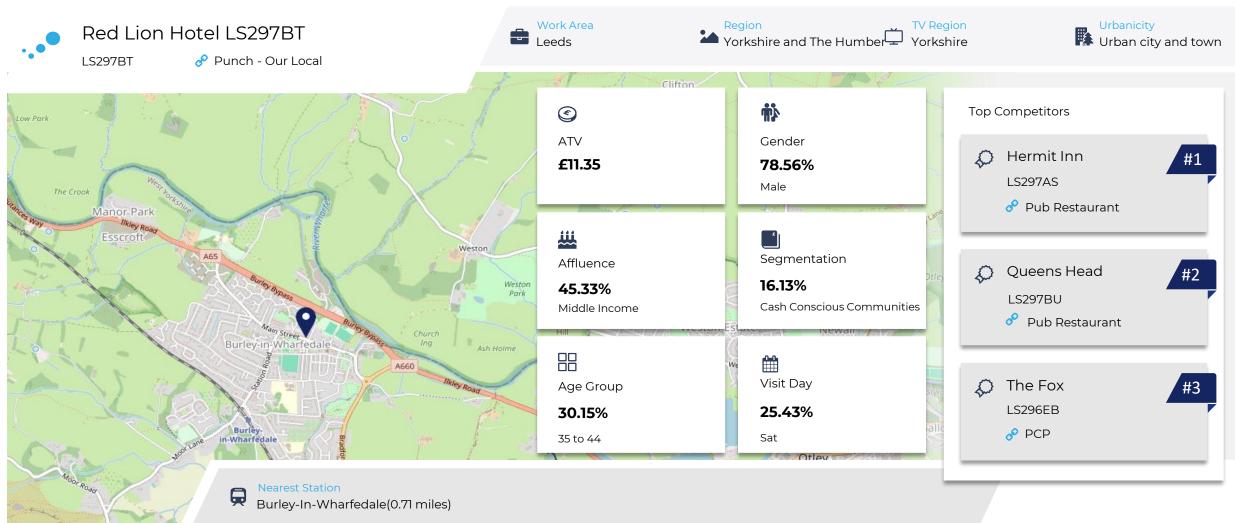


#### Site Summary



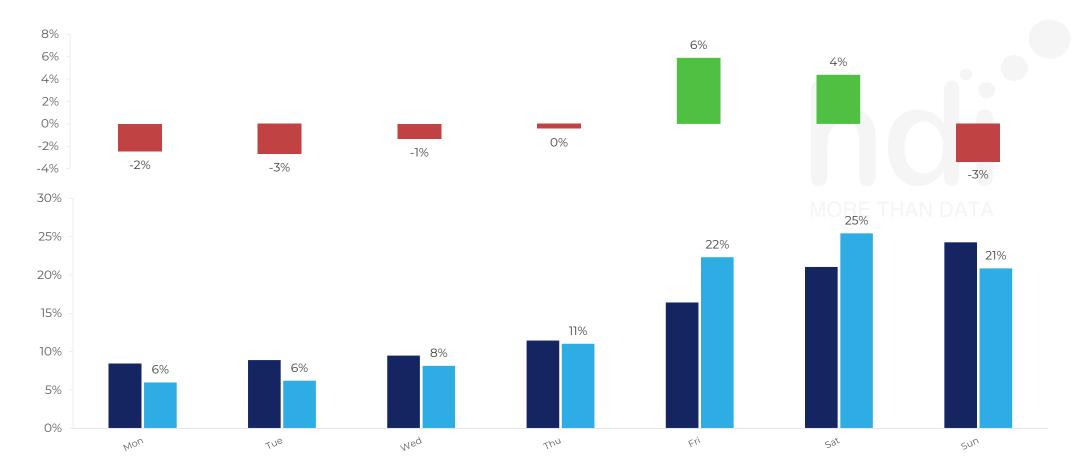




Spend by Weekpart

How is customer spend distributed throughout the week for Red Lion Hotel LS297BT versus its competitors?

% of spend for Red Lion Hotel LS297BT and 113 Chains in 3 Miles from 22/02/2023 - 14/02/2024 split by Day of Week

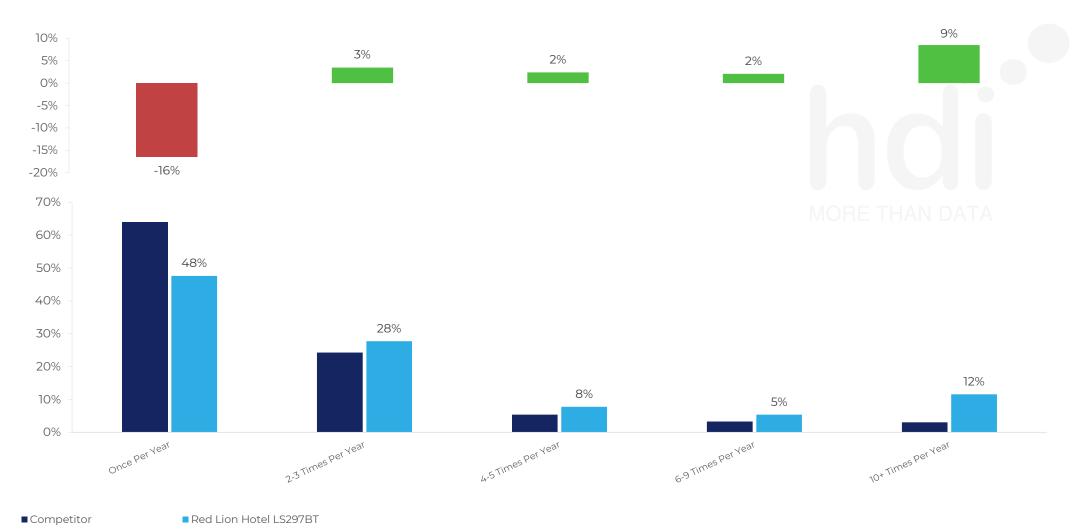




■Competitor ■ Red Lion Hotel LS297BT

How frequently per year do customers visit Red Lion Hotel LS297BT versus its competitors?

% of customer numbers for Red Lion Hotel LS297BT and 113 Chains in 3 Miles from 22/02/2023 - 14/02/2024 and the number of visits made Per Annum

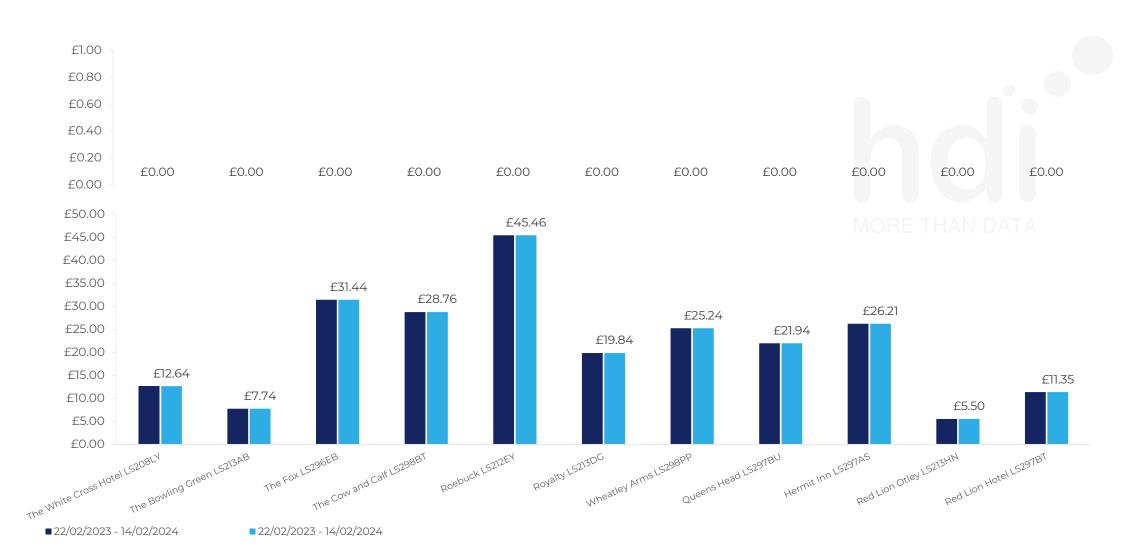






ATV Change

How has ATV changed between two date ranges?



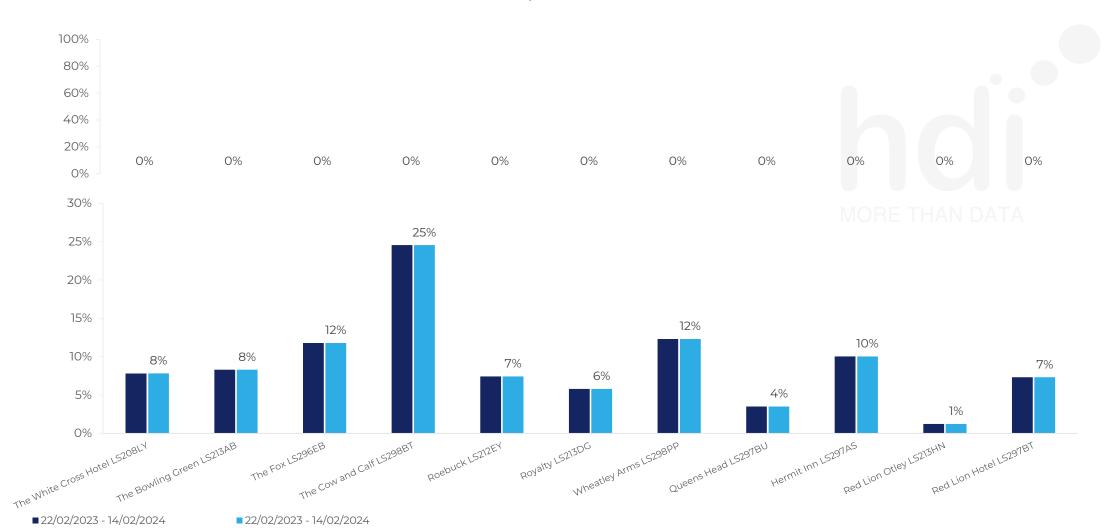




Market Share Change

How has market share changed between two date ranges?

% of market share spend for Red Lion Hotel LS297BT and 113 Chains in 3 Miles from 22/02/2023 - 14/02/2024

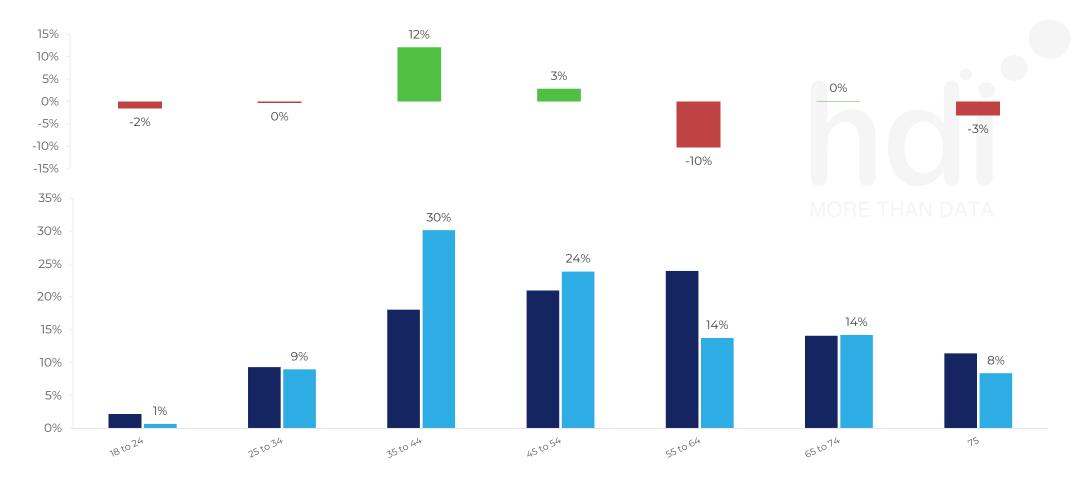






How does the age profile of customers who visit Red Lion Hotel LS297BT compare versus its competitors?

% of spend for Red Lion Hotel LS297BT and 113 Chains in 3 Miles from 22/02/2023 - 14/02/2024 split by Age Range



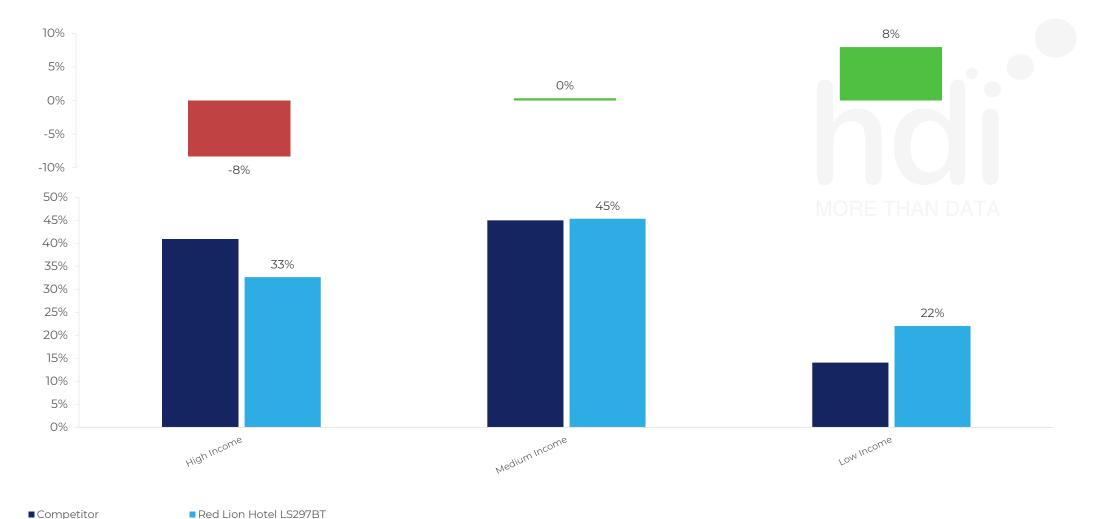






How does the affluence of customers who visit Red Lion Hotel LS297BT compare versus its competitors?

% of spend for Red Lion Hotel LS297BT and 113 Chains in 3 Miles from 22/02/2023 - 14/02/2024 split by Affluence

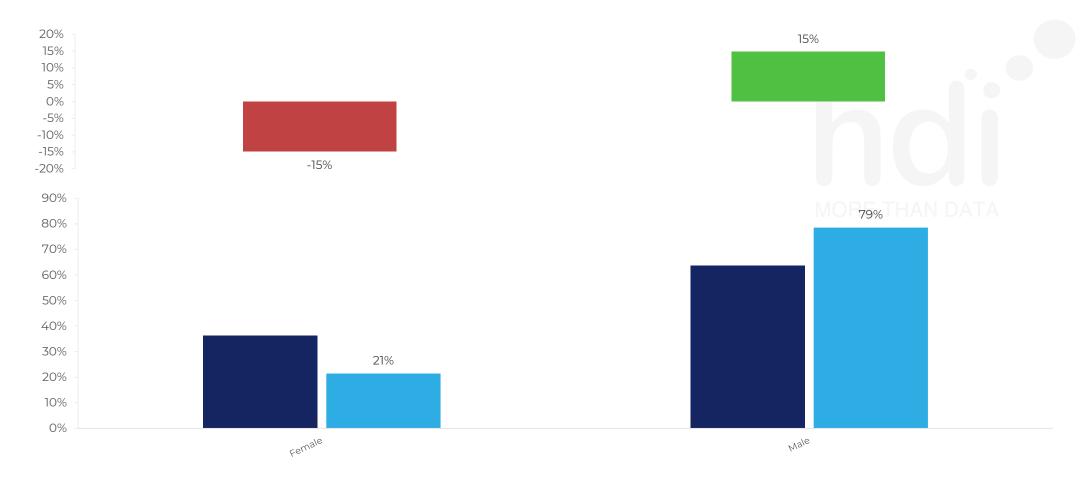




468 Site Customers 10 Competitors 7813 Competitor Customers

How does the gender profile of customers who visit Red Lion Hotel LS297BT compare versus its competitors?

% of spend for Red Lion Hotel LS297BT and 113 Chains in 3 Miles from 22/02/2023 - 14/02/2024 split by Gender





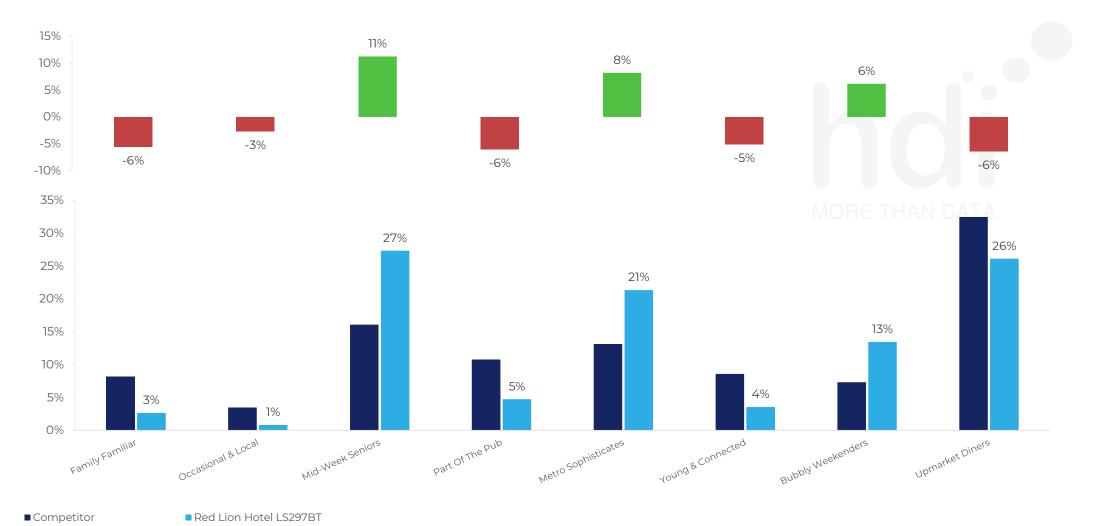
■ Competitor ■ Red Lion Hotel LS297BT



Punch Segmentation

How does the Custom segmentation profile of customers who visit Red Lion Hotel LS297BT compare versus its competitors?

% of spend for Red Lion Hotel LS297BT and 113 Chains in 3 Miles from 22/02/2023 - 14/02/2024 split by Segment





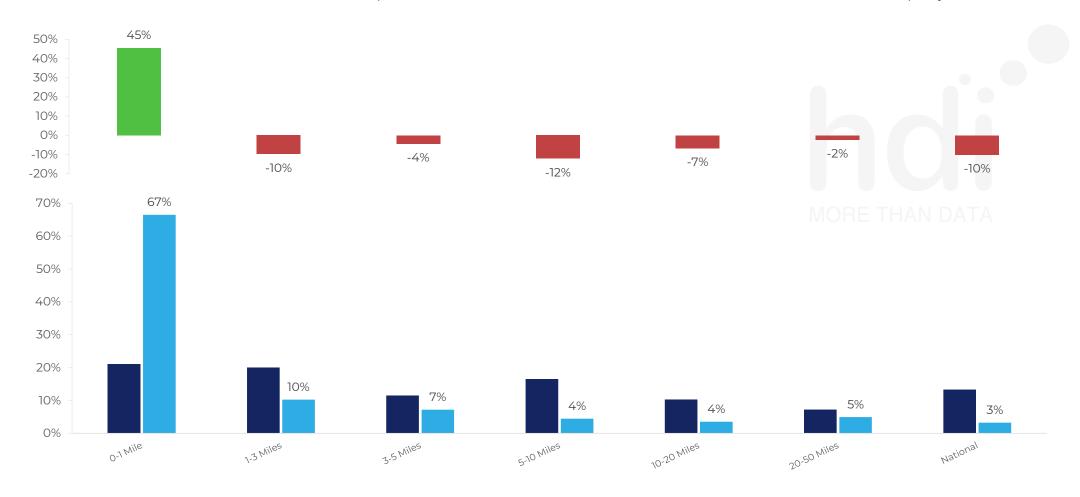


Spend by Distance

■ Competitor

How does the spend profile of Red Lion Hotel LS297BT compare versus its competitors based on travel distances?

% of spend for Red Lion Hotel LS297BT and 113 Chains in 3 Miles from 22/02/2023 - 14/02/2024 split by Distance travelled







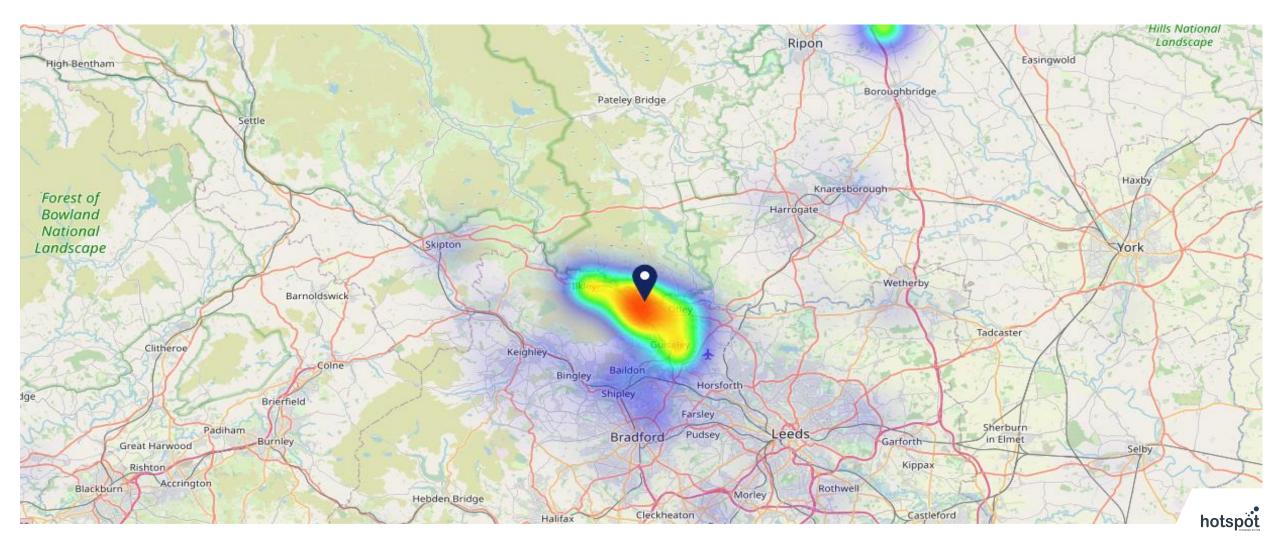




Map of Guest Origin

Where do customers of Red Lion Hotel LS297BT come from?

Where do customers of Red Lion Hotel LS297BT for 22/02/2023 - 14/02/2024 live

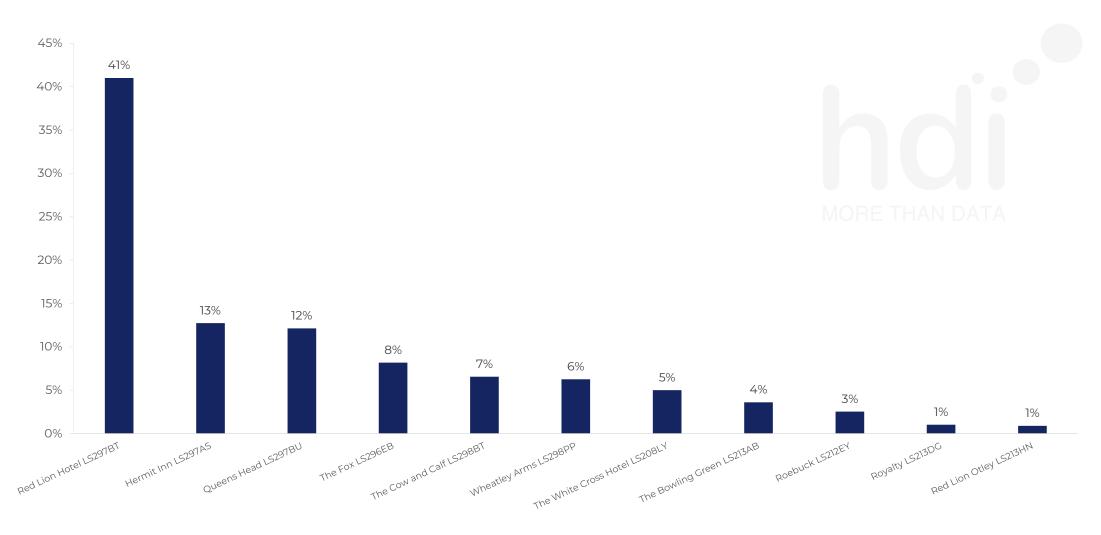




Share of Wallet

What are the Top 20 venues (by spend) that customers of Red Lion Hotel LS297BT also visit?

For customers of Red Lion Hotel LS297BT, who are the top 20 competitors from 113 Chains in 3 Miles for 22/02/2023 - 14/02/2024 split by Venue

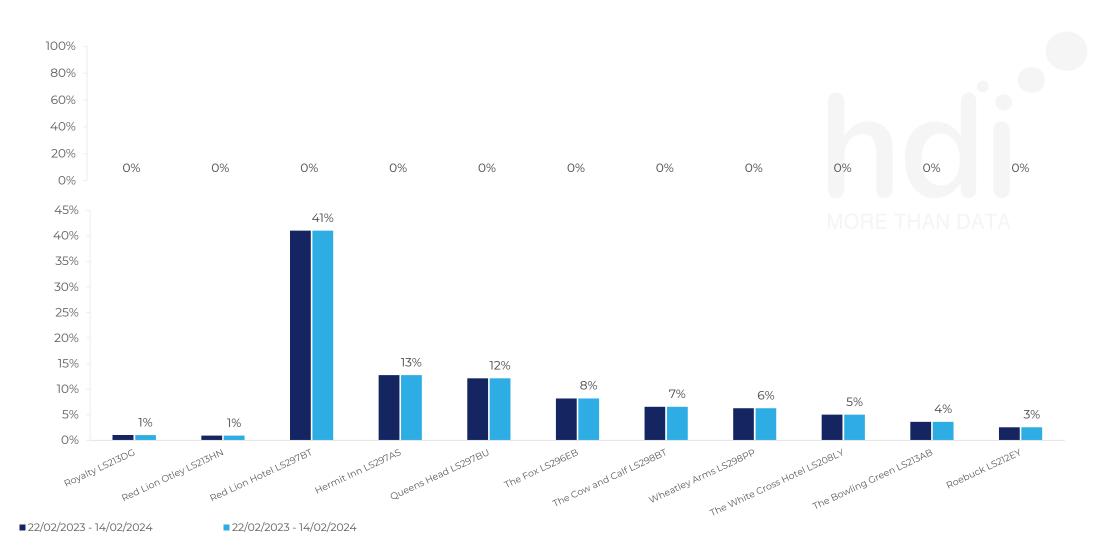






Share of Wallet Change

How has share of wallet of customers of Red Lion Hotel LS297BT changed between two date ranges?







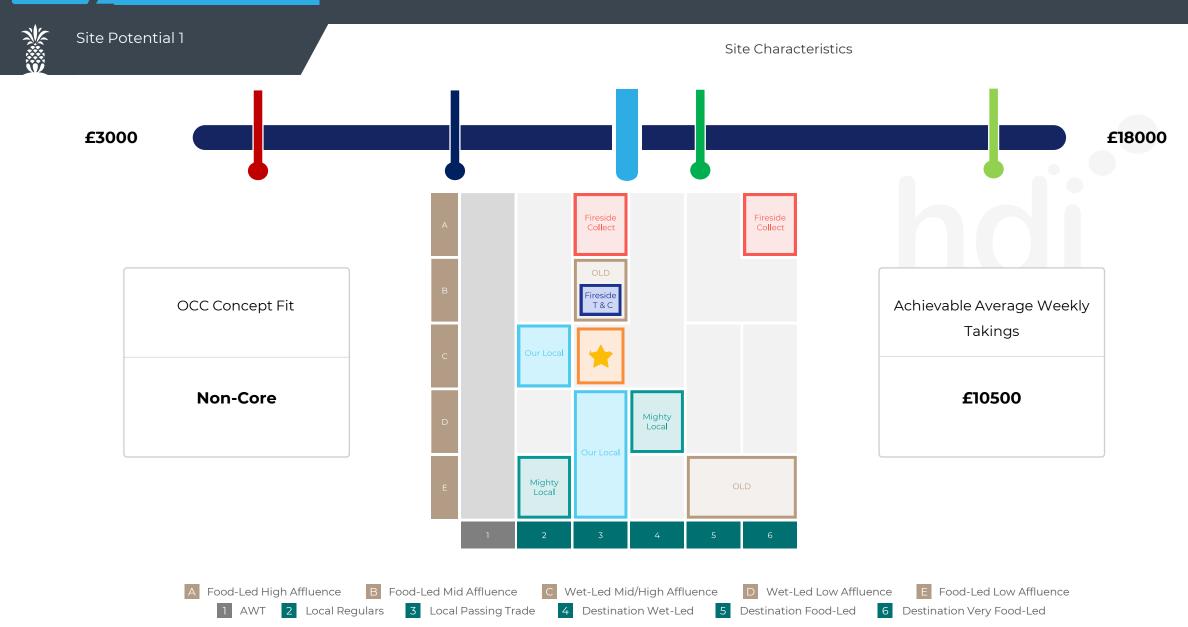


How does the local area for Red Lion Hotel LS297BT compare to the national average (1 = low, 10 = high)

| Data Type | Name                        | Spend in 250m | 250m Spend vs<br>National | Spend in 500m | 500m Spend vs<br>National | Spend in 1 mile | 1 mile Spend vs<br>National | Spend in 3 miles | 3 mile Spend vs<br>National |
|-----------|-----------------------------|---------------|---------------------------|---------------|---------------------------|-----------------|-----------------------------|------------------|-----------------------------|
| Total     | Annual Sales                | £2.17M        | 6                         | £2.57M        | 5                         | £2.57M          | 2                           | £32.07M          | 4                           |
| Weekpart  | Mon - Thu                   | 33.1%         | 2                         | 33.5%         | 1                         | 33.5%           | 1                           | 37.3%            | 1                           |
| Weekpart  | Fri - Sat                   | 46.0%         | 7                         | 46.4%         | 7                         | 46.4%           | 8                           | 44.7%            | 8                           |
| Weekpart  | Sun                         | 20.9%         | 9                         | 20.1%         | 9                         | 20.1%           | 10                          | 18.0%            | 10                          |
| Age       | 18 to 24                    | 0.5%          | 1                         | 0.5%          | 1                         | 0.5%            | 1                           | 2.2%             | 1                           |
| Age       | 25 to 34                    | 7.1%          | 1                         | 6.6%          | 1                         | 6.6%            | 1                           | 10.2%            | 1                           |
| Age       | 35 to 44                    | 29.1%         | 9                         | 29.9%         | 10                        | 29.9%           | 10                          | 22.3%            | 4                           |
| Age       | 45 to 54                    | 21.9%         | 7                         | 21.2%         | 6                         | 21.2%           | 7                           | 20.9%            | 7                           |
| Age       | 55 to 64                    | 20.8%         | 8                         | 19.2%         | 8                         | 19.2%           | 8                           | 21.5%            | 10                          |
| Age       | 65 to 74                    | 13.5%         | 9                         | 16.2%         | 10                        | 16.2%           | 10                          | 14.4%            | 10                          |
| Age       | 75+                         | 7.1%          | 10                        | 6.4%          | 9                         | 6.4%            | 9                           | 8.4%             | 10                          |
| CAMEO     | Business Elite              | 19.2%         | 9                         | 17.6%         | 9                         | 17.6%           | 9                           | 13.7%            | 8                           |
| CAMEO     | Prosperous Professionals    | 15.2%         | 10                        | 16.1%         | 10                        | 16.1%           | 10                          | 8.9%             | 9                           |
| CAMEO     | Flourishing Society         | 9.8%          | 4                         | 9.0%          | 4                         | 9.0%            | 4                           | 13.8%            | 6                           |
| CAMEO     | Content Communities         | 10.4%         | 4                         | 11.2%         | 4                         | 11.2%           | 4                           | 12.7%            | 6                           |
| CAMEO     | White Collar Neighbourhoods | 12.5%         | 7                         | 12.6%         | 7                         | 12.6%           | 7                           | 12.0%            | 6                           |
| CAMEO     | Enterprising Mainstream     | 8.1%          | 6                         | 7.6%          | 5                         | 7.6%            | 5                           | 9.5%             | 6                           |
| CAMEO     | Paying The Mortgage         | 9.9%          | 3                         | 9.8%          | 3                         | 9.8%            | 2                           | 14.5%            | 5                           |
| CAMEO     | Cash Conscious Communities  | 8.5%          | 5                         | 9.9%          | 6                         | 9.9%            | 6                           | 9.0%             | 5                           |
| CAMEO     | On A Budget                 | 5.6%          | 5                         | 5.6%          | 4                         | 5.6%            | 4                           | 3.1%             | 1                           |
| CAMEO     | Family Value                | 0.8%          | 3                         | 0.7%          | 2                         | 0.7%            | 2                           | 2.7%             | 5                           |
| Affluence | AB                          | 44.2%         | 9                         | 42.7%         | 8                         | 42.7%           | 8                           | 36.5%            | 7                           |
| Affluence | C1C2                        | 40.9%         | 3                         | 41.1%         | 3                         | 41.1%           | 3                           | 48.7%            | 6                           |
| Affluence | DE                          | 14.9%         | 4                         | 16.2%         | 4                         | 16.2%           | 4                           | 14.8%            | 3                           |







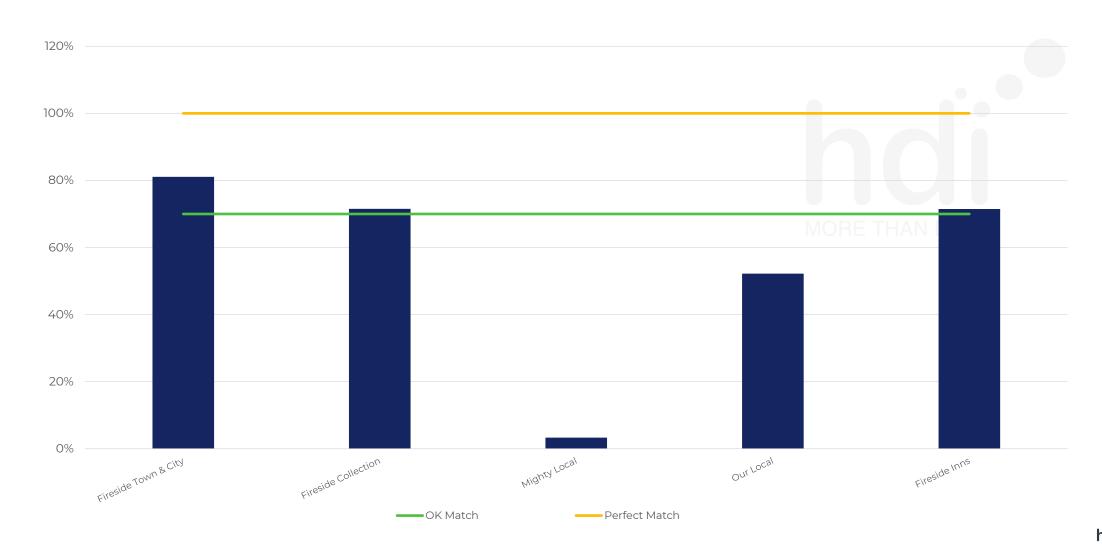






# Site Potential 2

#### Concept Recommendation



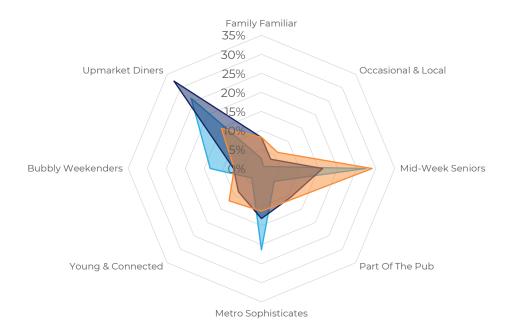






# Local Market Profile

Mix of spend by customer segment in Punch site and local market



|                                   | Customer Count | Family Familiar | Occasional &<br>Local | Mid-Week Seniors | Part Of The Pub | Metro<br>Sophisticates | Young &<br>Connected | Bubbly<br>Weekenders | Upmarket Diners |
|-----------------------------------|----------------|-----------------|-----------------------|------------------|-----------------|------------------------|----------------------|----------------------|-----------------|
| Red Lion Hotel                    | 200            | 2.64%           | 0.80%                 | 27.34%           | 4.73%           | 21.35%                 | 3.54%                | 13.45%               | 26.10%          |
| Local Catchment                   | 2456           | 8.18%           | 3.46%                 | 16.08%           | 10.76%          | 13.13%                 | 8.58%                | 7.30%                | 32.48%          |
| Punch T&L                         | 115592         | 8.26%           | 5.99%                 | 29.06%           | 11.40%          | 11.20%                 | 12.01%               | 7.15%                | 14.88%          |
| Red Lion Hotel vs Local Catchment |                | -5.54%          | -2.66%                | 11.26%           | -6.03%          | 8.22%                  | -5.04%               | 6.15%                | -6.38%          |
| Red Lion Hotel vs Punch T&L       |                | -5.62%          | -5.19%                | -1.72%           | -6.67%          | 10.15%                 | -8.47%               | 6.30%                | 11.22%          |
| Local Catchment vs Punch T&L      |                | -0.08%          | -2.53%                | -12.98%          | -0.64%          | 1.93%                  | -3.43%               | 0.15%                | 17.60%          |



hotspot





# Local Competitor Profiles

#### Mix of spend by customer segment in Punch site and local competitors

|                               | Customer Count | Family Familiar | Occasional & Local | Mid-Week Seniors | Part Of The Pub | Metro Sophisticates | Young & Connected | Bubbly Weekenders | Upmarket Diners |
|-------------------------------|----------------|-----------------|--------------------|------------------|-----------------|---------------------|-------------------|-------------------|-----------------|
| Red Lion Hotel LS297BT        | 200            | 2.64%           | 0.80%              | 27.34%           | 4.73%           | 21.35%              | 3.54%             | 13.45%            | 26.10%          |
| Hermit Inn LS297AS            | 326            | 3.27%           | 3.34%              | 14.44%           | 3.16%           | 15.02%              | 2.92%             | 7.52%             | 50.29%          |
| Queens Head LS297BU           | 94             | 1.36%           | 5.21%              | 19.32%           | 3.08%           | 18.96%              | 0.55%             | 14.45%            | 37.03%          |
| The Fox LS296EB               | 307            | 11.32%          | 4.57%              | 9.73%            | 5.66%           | 10.21%              | 9.43%             | 7.95%             | 41.09%          |
| The Cow and Calf LS298BT      | 868            | 9.55%           | 1.75%              | 17.58%           | 3.36%           | 14.76%              | 8.86%             | 7.69%             | 36.40%          |
| Wheatley Arms LS298PP         | 294            | 3.28%           | 2.52%              | 16.47%           | 12.51%          | 11.77%              | 5.17%             | 7.79%             | 40.44%          |
| The White Cross Hotel LS208LY | 234            | 9.09%           | 4.14%              | 21.24%           | 21.44%          | 16.95%              | 8.35%             | 3.87%             | 14.87%          |
| The Bowling Green LS213AB     | 529            | 13.20%          | 6.37%              | 11.88%           | 29.58%          | 6.80%               | 20.90%            | 6.97%             | 4.26%           |
| Roebuck LS212EY               | 182            | 4.94%           | 3.98%              | 15.59%           | 4.64%           | 15.09%              | 4.99%             | 7.79%             | 42.94%          |
| Royalty LS213DG               | 349            | 15.97%          | 3.25%              | 27.40%           | 6.69%           | 12.65%              | 14.79%            | 5.73%             | 13.49%          |
| Red Lion Otley LS213HN        | 66             | 2.30%           | 2.79%              | 0.42%            | 82.42%          | 3.49%               | 6.86%             | 1.43%             | 0.24%           |