

Punch Pubs Group Limited

Unaudited Condensed Consolidated Financial Information

For the 40 weeks ended 18 May 2025

Registered number: 13420745



# UNAUDITED CONDENSED CONSOLIDATED FINANCIAL INFORMATION

For the 40 weeks ended 18 May 2025

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# Punch Pubs Group Limited OPERATING AND FINANCIAL REVIEW

# For the 40 weeks ended 18 May 2025

Punch Pubs Group Limited announces its trading update for the 40 week period to 18 May 2025 (prior year 40 week period to 19 May 2024).

## **Business and Market Overview**

The Punch Pubs Group comprises 1,268 pubs, 92% of which are owned on a freehold or long-leasehold basis.

The principal characteristics of the estate being:

- We operate a community pub estate and therefore have limited exposure to the high-street, city centre and late-night markets and we do not operate pub brands with each pub being individual;
- We operate a drinks-led pub estate and therefore have lower exposure to destination dining with c.77% of our income coming from drink;
- Being a drink-led community estate our pubs tend to have a smaller footprint in terms of size and labour requirement, thus benefiting from lower fixed costs to operate;
- Our pubs are operated by independent entrepreneurs as opposed to being fully managed. Consequently we are not directly exposed to changes in labour rates; and
- Approximately one third of our EBITDA profit comes from rental income, predominantly on inflation linked 5-year tenancy agreements.
- Following the alignment of operations and operating agreements, the previously reported Management Partnership division (MP) and the Laine division have been aggregated into the Pub Partnership (PP) segment

#### **Trading and Financial Performance**

For the 40 weeks to 18 May 2025 total revenue was £251.7 million compared to £241.5 million in the prior year period of 40 weeks to 19 May 2024.

Both segments (Leased and Tenanted and Pub Partnership) delivered like-for-like Underlying EBITDA growth for the 40 week period when compared to the prior year. Underlying EBITDA for the pub estates before central costs increased by £5.9 million to £96.2 million.

EBITDA for the period was £69.3 million (prior year 40 weeks: £63.2 million) of which £71.2 million was classed as Underlying EBITDA (prior year 40 weeks: £65.0 million).

Underlying EBITDA for the 52 weeks to 18 May 2025 of £97.3 million compares positively to the £76.0 million of Adjusted Underlying EBITDA from the wider Punch Group in the year to August 2019, being the most recent financial year prior to the Covid pandemic.

This strong profit growth stems from:

- · Growth in our like-for-like estate driven by inflationary price increases and trade enhancing capex investment;
- Maturing profits from pubs converted from L&T to PP;
- · Opportunistic acquisitions of single sites and small pub portfolios with 65 acquisitions completed since August 2022; and
- · Optimising our cost base as we implement the £5.1 million cost saving plan identified in partnership with Deloitte.

#### **Investing Activities**

In the 40 week period the Group has spent £17.1 million on the acquisition of 29 pubs. The Group has also spent £27.1 million (prior year 40 weeks: £20.6 million) on expansionary and maintenance capital.

Capital expenditure also includes improvements in energy efficiency, increasing the percentage of pubs (non-listed) with SAP rating C or greater to 89% of pubs at 18 May 2025 (11 August 2024: 84%; 13 August 2023: 71%; 14 August 2022: 46%); with a clear pathway to increasing this to 100% by 31 December 2026.

As noted in previous reports, we have identified the next tranche of pubs to convert to the Pub Partnership model. We are now in our 11th year of progressively converting pubs across from L&T to Pub Partnerships. Over the ten year period to February 2024 we converted 240 pubs at an ROI of 33% on average enhancing capex spend of £205k per pub.

We converted a further 11 pubs from L&T to PP in the quarter with approximately 40 pubs identified for conversion over the next 12 months.

Net proceeds from the sale of properties in the period was £8.4 million (prior year 40 weeks: £11.0 million), at £1.0 million above book value (prior year 40 weeks: £2.1 million).

# **Property Valuation**

After having realised £8.4 million from property disposals in the period, property assets increased by £86.9 million in the period to £1,002.7 million (11 August 2024: £915.8 million). The Group benefits from operating a predominantly freehold estate, with 92% of the pub portfolio owned on a freehold or long leasehold (greater than 50 years remaining lease term) basis.

A full estate property valuation was recently completed by Savills (UK) Limited, independent chartered surveyors, who valued 100% of the pub estate owned as at 23 February 2025 and the head office. The impact of the revaluation in the current period is to increase the net book value of property, plant and equipment by £63.5 million (£43.8 million being charged to operating profit and a £107.3 million credit recognised in the Statement of Other Comprehensive Income).

As at 18 May 2025, Group LTV stood at 62%.

#### **Financial Position**

The Group generated a net cash inflow from operating activities for the period of £68.1 million (prior year 40 weeks: £58.6 million).

As at the 18 May 2025 period end date the Group had £90.4 million of available financial resources (11 August 2024: £66.5 million), represented by £2.5 million of cash and cash equivalents, £50.0 million undrawn against the revolving credit facility and £37.9 million from 58 freehold pub acquisitions funded from cash reserves and drawing on the revolving credit facility. In addition, £2.6 million of cash held in deposit accounts is classified within prepayments (11 August 2024: £2.6 million).

#### **Subsequent Events**

After the end of the period, the Group successfully completed the refinancing of the existing £600.0 million senior secured notes and £70.0 million revolving credit facility. On 5 June 2025, £640.0 million of new senior secured notes were issued at 7.875% which expire 30 December 2030. The existing revolving credit facility was also extended to £85.0 million, with an expiry date of 30 June 2030.

On receipt of the proceeds of the new notes the revolving credit facility was repaid in full. £365.4m of the existing notes were repaid on 5 June 2025, with the remaining £234.6 million being repaid on 30 June 2025.

#### **Current Trading and Outlook**

We expect results to further benefit from the continuation of the initiatives and investments described above, annual price increases implemented on 14 April 2025 and ongoing cost saving initiatives.

Quarter four trading to date (8 weeks to 13 July 2025) has been strong with EBITDA ahead of the same period in 2024.

## CONDENSED CONSOLIDATED INCOME STATEMENT

For the 40 weeks ended 18 May 2025

		40 weeks ended 18 May 2025 (Unaudited) Non-		40 week	40 weeks ended 19 May 2024 (Unaudited) Non-			52 weeks ended 11 August 2024 (Audited) Non-		
	Notes	Underlying items £m	underlying items <sup>1</sup> £m	Total £m	Underlying items £m	underlying items <sup>1</sup> £m	Total £m	Underlying items £m	underlying items <sup>1</sup> £m	Total £m
Revenue Operating costs before depreciation and amortisation	2	251.7 (180.5)	(1.9)	251.7 (182.4)	241.5 (176.5)	- (1.8)	241.5 (178.3)	323.5 (232.4)	(2.5)	323.5 (234.9)
EBITDA <sup>2</sup>		71.2	(1.9)	69.3	65.0	(1.8)	63.2	91.1	(2.5)	88.6
Depreciation and amortisation		(14.6)	-	(14.6)	(14.6)	-	(14.6)	(17.5)	(=.5)	(17.5)
Profit / (loss) on sale of non-current assets Loss on disposal of right of use assets		-	1.0	1.0 -	- -	2.1	` 2.1́ -	-	(0.6) (0.1)	(0.6) (0.1)
Impairment Re-valuation of properties	3	-	(3.0) (43.8)	(3.0) (43.8)	-	(0.3)	(0.3)	-	(0.4) (21.9)	(0.4) (21.9)
Operating profit / (loss)		56.6	(47.7)	8.9	50.4	0.0	50.4	73.6	(25.5)	48.1
Finance income	4	0.2	· · ·	0.2	0.2	-	0.2	0.4	-	0.4
Finance costs	5	(37.5)	-	(37.5)	(36.4)	-	(36.4)	(47.9)	-	(47.9)
Profit / (loss) before taxation Taxation (charge) / credit	6	<b>19.3</b> (5.0)	<b>(47.7)</b> 0.4	<b>(28.4)</b> (4.6)	<b>14.2</b> (3.8)	<b>0.0</b> 0.3	<b>14.2</b> (3.5)	<b>26.1</b> (4.3)	<b>(25.5)</b> (1.6)	<b>0.6</b> (5.9)
Profit / (loss) for the financial period		14.3	(47.3)	(33.0)	10.4	0.3	10.7	21.8	(27.1)	(5.3)

<sup>&</sup>lt;sup>1</sup> Non-underlying items are explained further in note 3

<sup>&</sup>lt;sup>2</sup> EBITDA represents earnings before depreciation and amortisation, profit on the sale of non-current assets, loss on disposal of right of use assets, impairment, re-valuation of properties, net finance costs and tax of the Group.

# $\begin{array}{c} \textbf{CONDENSED CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME} \\ \textbf{For the } 40 \textbf{ weeks ended } 18 \textbf{ May } 2025 \end{array}$

		40 weeks ended 18 May 2025	40 weeks ended 19 May 2024	52 weeks ended 11 August 2024
Profit / (loss) for the financial period	Notes	(Unaudited) £m (33.0)	(Unaudited) £m 10.7	(Audited) £m (5.3)
Other items that will not be reclassified to profit or loss in subsequent periods (net of tax):				
Remeasurement of defined benefit pension scheme	19	(0.7)	(2.8)	(3.8)
Unrealised surplus on revaluation of properties		107.3	=	23.9
Tax relating to components of other comprehensive income that cannot be reclassified into profit or loss	6	0.2	0.7	-
Other comprehensive profit for the period		106.8	(2.1)	20.1
Total comprehensive profit for the period attributable to owners of				
the parent company		73.8	8.6	14.8

# CONDENSED CONSOLIDATED BALANCE SHEET

as at 18 May 2025

	Notes	18 May 2025 (Unaudited) £m	11 August 2024 (Restated)
	Notes	žIII	£m
Non-current assets			
Property, plant and equipment	7	994.1	905.9
Right of use assets	9	60.3	61.7
Other intangible assets	8	1.1	1.2
Command accords		1055.5	968.8
Current assets Inventories		4.2	4.0
Trade and other receivables	10	4.2 17.8	4.0 14.7
Assets classified as held for sale	13	8.6	9.9
Cash and cash equivalents	12	2.5	5.3
Cash and cash equivalents	12	33.1	33.9
Total assets		1,088.6	1,002.7
Current liabilities			
Trade and other payables	11	(73.0)	(56.3)
Short-term borrowings	14	(20.0)	(31.0)
Lease liabilities <sup>1</sup>	9	(4.7)	(5.3)
Eddo lidelilido		(97.7)	(92.6)
Non-current liabilities		ζ- /	(
Borrowings	14	(597.3)	(595.5)
Lease liabilities <sup>1</sup>	9	(66.6)	(66.1)
Retirement benefit obligations	19	-	· ,
Deferred tax liability		(29.0)	(24.6)
		(692.9)	(686.2)
Total liabilities		(790.6)	(778.8)
Net assets		298.0	223.9
Equity			
Called up share capital		(40.4)	(40.4)
Reorganisation reserve		(40.4) 185.0	(40.4)
Revaluation reserve			77.9 1.3
Capital reserve		1.6 151.8	185.1
Retained earnings  Equity attributable to owners of the parent company		298.0	223.9
Equity attributable to owners of the parent company		290.0	223.9

<sup>&</sup>lt;sup>1</sup> The comparative figures for 11 August 2024 taken from the audited accounts have been restated to include the current impact of the finance charge with no impact on total liabilities.

## CONDENSED CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

For the 40 weeks ended 18 May 2025

	Called up share capital	Share premium	Reorganisation reserve	Revaluation reserve	Capital reserve	Retained earnings	Non-controlling interest	Total equity
	£m	£m	£m	£m	£m	£m	£m	£m
Total equity at 13 August 2023 (Audited)	-	-	(40.4)	54.8	1.0	214.0	-	229.4
Profit / (loss) for the period	-	-	-	-	-	10.7	-	10.7
Other comprehensive gains / (losses) for the period	-	-	-	-	-	(2.1)	-	(2.1)
Total comprehensive profit / (loss) for the period	-	-	-	-	-	8.6	-	8.6
Transfer on disposal of non-current assets	-	-	-	(0.1)	-	0.1	-	-
Share based payment	-	-	-	-	0.3	-	-	0.3
Dividends paid	-	-	-	-	-	(20.6)	-	(20.6)
Total equity at 19 May 2024 (Unaudited)	-	-	(40.4)	54.7	1.3	202.1	-	217.7
Total equity at 19 May 2024 (Unaudited)	-	-	(40.4)	54.7	1.3	202.1	-	217.7
Profit / (loss) for the period	-	-	-	-	-	(16.0)	-	(16.0)
Other comprehensive gains / (losses) for the period	-	-	-	23.9	-	(1.7)	-	22.2
Total comprehensive profit / (loss) for the period	-	-	-	23.9	-	(17.7)	-	6.2
Share based payment	-	-	-	-	-	-	-	-
Transfer on disposal of non-current assets	-	-	-	(0.7)	-	0.7	-	-
Total equity at 11 August 2024 (Audited)	-	-	(40.4)	77.9	1.3	185.1	-	223.9
Total equity at 11 August 2024 (Audited)	-	-	(40.4)	77.9	1.3	185.1	-	223.9
Profit / (loss) for the period	-	_	-	-	-	(33.0)	-	(33.0)
Other comprehensive gains / (losses) for the period	-	_	_	107.3	-	(0.5)	-	106.8
Total comprehensive profit / (loss) for the period	-	-	-	107.3	-	(33.5)	-	73.8
Transfer on disposal of non-current assets	-	-	-	(0.2)	-	` 0.2́	-	-
Share based payment	-		-	. ,	0.3	-	-	0.3
Total equity at 18 May 2025 (Unaudited)	-	-	(40.4)	185.0	1.6	151.8	-	298.0

Called up share capital represents the nominal value of shares that have been issued.

Share premium represents the excess paid on the nominal value of shares issued by the company.

Reorganisation reserve represents the difference between net assets of the subsidiaries acquired and the price paid on the acquisition of the group's subsidiaries.

Revaluation reserve represents amounts revalued in relation to properties.

Capital reserve represents capital contributions received from the company's immediate parent undertaking.

Retained earnings represents all current and prior periods retained profit and losses after the payment of dividends.

# CONDENSED CONSOLIDATED CASH FLOW STATEMENT

For the 40 weeks ended 18 May 2025

	40 weeks ended 18 May 2025 (Unaudited) £m	40 weeks ended 19 May 2024 (Restated) £m	52 weeks ended 11 August 2024 (Restated) £m
Cash flows from operating activities	LIII	٤١١١	2,111
Operating profit	8.9	50.4	48.1
Depreciation and amortisation	14.6	14.6	17.5
(Profit) / loss on sale of non-current assets	(1.0)	(2.1)	0.6
Loss on sale of right of use assets	(1.0)	(=. · · )	0.1
Impairment	3.0	0.3	0.4
Revaluation of properties	43.8	-	21.9
Share based payment expense	0.3	0.3	
(Increase) / decrease in inventories	(0.2)	0.2	0.1
(Increase) / decrease in trade and other receivables	(2.8)	(1.7)	2.1
Increase in trade and other payables	6.5	3.1	4.2
Payment of interest - lease liabilities <sup>1</sup>	(4.3)	(3.7)	(5.0)
Difference between pension contributions paid and amounts recognised in	()	(0)	(0.0)
the income statement	(0.7)	(2.8)	(3.7)
Net cash generated from operating activities	68.1	58.6	86.3
Cash flows from investing activities  Purchase of property, plant and equipment - acquisitions	(17.1)	(17.1)	(25.2)
- investments	(27.1)	(20.6)	(28.8)
Proceeds from sale of property, plant and equipment	8.4	11.0	14.8
Purchase of other intangible assets	(0.1)	(0.4)	(0.5)
Intercompany financing	0.2	(4.5)	2.5 0.4
Interest received		0.2	
Net cash used in investing activities	(35.7)	(31.4)	(36.8)
Cash flows from financing activities  Net proceeds from facility drawdown	(11.0)	8.5	11.0
Dividends paid	(11.0)		
· · · · · · · · · · · · · · · · · · ·	(2.2)	(20.6)	(20.6)
Repayment of capital element of lease liability <sup>1</sup>	(3.2)	(4.1)	(4.7)
Intercompany settlement	(21.0)	(20.3)	(40.2)
Interest paid  Net cash used in financing activities	(35.2)	(36.5)	(40.2) ( <b>54.5</b> )
Net cash used in iniancing activities	(33.2)	(30.3)	(34.3)
Net decrease in cash and cash equivalents	(2.8)	(9.3)	(5.0)
Cash and cash equivalents at beginning of period	5.3	10.3	10.3
Cash and cash equivalents at end of period	2.5	1.0	5.3

<sup>&</sup>lt;sup>1</sup> The comparative figures for 11 August 2024 taken from the audited accounts and the comparative figures for 19 May 2024 have been restated to show separately the interest and capital elements of lease liability payments.

For the 40 weeks ended 18 May 2025

## 1. ACCOUNTING POLICIES

## **Basis of preparation**

The condensed consolidated financial information has been prepared using accounting policies that are consistent with those followed in the preparation of the Group's annual consolidated financial statements for the 52 weeks ended 11 August 2024 and which also apply at 18 May 2025. These are prepared in accordance with IFRS as adopted by the United Kingdom. The condensed consolidated financial information does not constitute interim financial statements under IAS 34.

These financial statements do not constitute statutory accounts within the meaning of section 435 of the Companies Act 2006 and the condensed consolidated financial information for the 40 weeks ended 18 May 2025 and for the comparatives to 19 May 2024 are unaudited.

The financial information for the 52 weeks ended 11 August 2024 is extracted from the audited accounts for the period ended 11 August 2024, which have been delivered to the Registrar of Companies. The auditors' report was unqualified and did not contain a statement under section 498 of the Companies Act 2006.

## Going concern

The Directors have made enquiries into the adequacy of the Group's financial resources, through a review of the Group's budget and medium-term financial plan, including capital expenditure plans and cash flow forecasts.

## Liquidity and financing:

The Group is financed through a £600.0m 5-year secured loan and a £70.0m revolving credit facility agreement. As at the 18 May 2025, the period end date, the Group had £2.5m of cash balances and £50.0m remaining undrawn against the revolving credit facility.

After the end of the reporting period the Group's financing arrangements have been materially strengthened through £640.0m raised from the issue of a new secured loan, maturing 30 December 2030, and a £15.0m extension of the existing revolving credit facility agreement to £85.0m, expiring 30 June 2030. This new funding has enabled the repayment of all of the Group's historical financing arrangements.

After due consideration the Directors believe that they have a reasonable expectation that the Group has sufficient resources together with the ability to access additional liquidity when the Group needs to withstand adjustments to the base forecast, as well as the downside scenarios and to continue in operational existence for a period of at least 12 months from the date of distribution of the condensed consolidated financial information, and therefore continue to adopt the going concern basis in their preparation.

# Key accounting judgements

The following are the key accounting judgements that management have made in the period.

## Impairment of property, plant, equipment and the right of use asset

The directors have reviewed the portfolio to identify if there have been any indicators of impairment since the year end. The Directors do not consider there to be any indicator of impairment that would result in an impairment review at the current reporting date.

#### Valuation of properties

The Group has a policy to revalue the properties on a 5 year rolling basis based on the year end date.

As at 23 February 2025 a revaluation of 100% of the pub estate has been as undertaken by Savills (UK) Limited, independent chartered surveyors, in accordance with the Royal Institute of Chartered Surveyors RICS Valuation – Global Standards (incorporating the IVSC International Valuation Standards) effective from 31 January 2025 together, where applicable, with the UK National Supplement effective 1 May 2024, (together the "Red Book"). The valuation is based on current and future projected trading levels of each property, taking into account the location, physical attributes and sustainability of rent of each property. Changes in assumptions underlying valuations, such as the assessment of fair maintainable trade for each property, could impact the carrying value of land and buildings.

#### Defined benefit pension valuation

The Group restricted the Defined Benefit Pension scheme asset to nil based on the fact the Group doesn't have an unconditional right to a refund or reduction in future contributions. The directors have deemed that the valuation of the Defined Benefit scheme hasn't materially changed since the year end, as a result any pension contributions made to the scheme are recognised in the Condensed Consolidated Statement of Comprehensive Income as a charge in the period.

For the 40 weeks ended 18 May 2025

#### 2. SEGMENTAL ANALYSIS

The business consists of a Leased and Tenanted segment (L&T), and a Pub Partnership (PP) segment, each having its own clear strategy. Each of these strategic business units consists of a number of cash generating units (CGUs), which are individual pubs. These CGUs generate their own revenues, which are consolidated to give the Group revenue and as a result, Group revenue is not reliant on one significant customer.

Following the alignment of operations and operating agreements, the previously reported Management Partnership division (MP) and the Laine division have been aggregated into the PP segment in accordance with Paragraph 12 of IFRS 8. The economic characteristics and risks of the divisions are similar with both divisions operate pubs under the same model whereby the pub is operated by a limited company and by a self-employed management partner, who receives a share of the pub's sales.

The comparative figures for 11 August 2024 taken from the audited accounts and the comparative figures for 19 May 2024 have been restated in accordance with Paragraph 29 of IFRS 8 with no impact on total EBITDA before non-underlying items, total assets or total liabilities.

The Chief Operating Decision Maker, represented by the Board, reviews the performance of the L&T, MP and Laine divisions separately, at an underlying EBITDA level, as included in the internal management reports.

The Group operates and originates solely in the United Kingdom.

	40 weeks ended 18 May 2025 (Unaudited)			
	L&T	PP	Unallocated	Total
	£m	£m	£m	£m
Drink revenue	73.5	120.6	-	194.1
Food revenue	-	27.9	-	27.9
Rental income	21.8	0.8	-	22.6
Other revenue	2.9	4.2	-	7.1
Underlying revenue	98.2	153.5	-	251.7
Underlying operating costs <sup>1</sup>	(43.1)	(112.4)	(25.0)	(180.5)
EBITDA before non-underlying items	55.1	41.1	(25.0)	71.2
Underlying depreciation and amortisation				(14.6)
Operating non-underlying items				(47.7)
Net finance costs				(37.3)
UK income tax charge				(4.6)
Loss for the financial period				(33.0)

<sup>&</sup>lt;sup>1</sup> Unallocated underlying operating costs represent corporate overheads that are not allocated down to the divisional performance.

	40 weeks ended 19 May 2024 (Unaudited)				
	L&T	PP	Unallocated	Total	
	£m	£m	£m	£m	
Drink revenue	70.2	117.2	-	187.4	
Food revenue	-	25.1	-	25.1	
Rental income	21.3	0.9	-	22.2	
Other revenue	2.3	4.5	-	6.8	
Underlying revenue	93.8	147.7	-	241.5	
Underlying operating costs	(41.2)	(110.0)	(25.3)	(176.5)	
EBITDA before non-underlying items	52.6	37.7	(25.3)	65.0	
Underlying depreciation and amortisation				(14.6)	
Operating non-underlying items				-	
Net finance costs				(36.2)	
UK income tax charge				(3.5)	
Profit for the financial period				10.7	

For the 40 weeks ended 18 May 2025

# 2. SEGMENTAL ANALYSIS (CONTINUED)

	52 weeks ended 11 August 2024 (Restated)				
	L&T	PP	Unallocated	Total	
	£m	£m	£m	£m	
Drink revenue	94.4	157.1	-	251.5	
Food revenue	-	33.7	-	33.7	
Rental income	27.9	1.2	-	29.1	
Other revenue	3.1	6.1	-	9.2	
Underlying revenue	125.4	198.1	-	323.5	
Underlying operating costs <sup>1</sup>	(55.2)	(145.6)	(31.6)	(232.4)	
EBITDA before non-underlying items	70.2	52.5	(31.6)	91.1	
Underlying depreciation and amortisation				(17.5)	
Operating non-underlying items				(25.5)	
Net finance costs				(47.5)	
UK income tax charge				(5.9)	
Loss for the financial period				(5.3)	

Assets and liabilities	40 weeks ended 18 May 2025 (Unaudited)			
	L&T PP Unallocated			
	£m	£m	£m	£m
Segment assets	688.3	371.5	4.3	1,064.1
Unallocated assets	-	-	24.5	24.5
Total assets	688.3	371.5	28.8	1,088.6
Segment liabilities	(19.9)	(50.6)	(0.8)	(71.3)
Unallocated liabilities	-	-	(719.3)	(719.3)
Total liabilities	(19.9)	(50.6)	(720.1)	(790.6)
Net assets / (liabilities)	668.4	320.9	(691.3)	298.0

	52 weeks ended 11 August 2024 (Restated)				
	L&T	PP	Unallocated	Total	
	£m	£m	£m	£m	
Segment assets	636.5	337.6	4.6	978.7	
Unallocated assets	-	-	24.0	24.0	
Total assets	636.5	337.6	28.6	1,002.7	
Segment liabilities	(17.8)	(52.2)	(1.4)	(71.4)	
Unallocated liabilities	-	-	(707.4)	(707.4)	
Total liabilities	(17.8)	(52.2)	(708.8)	(778.8)	
Net assets / (liabilities)	618.7	285.4	(680.2)	223.9	

There are no sales between the segments. Segment assets include property, plant and equipment, non-current assets held for sale, right of use assets, other intangible assets and exclude, inventories, receivables, cash and taxation, whilst all liabilities other than lease liabilities are unallocated.

For the 40 weeks ended 18 May 2025

# 3. NON-UNDERLYING ITEMS

In order to provide a trend measure of underlying performance, profit is presented excluding items which management consider will distort comparability, either due to their significant non-recurring nature or as a result of specific accounting treatments. Included in the income statement are the following non-underlying items:

	40 weeks ended 18	40 weeks ended 19	52 weeks ended 11
	May 2025 (Unaudited) £m	May 2024 (Unaudited) £m	August 2024 (Audited) £m
Operating non-underlying items			
Restructuring and other one-off costs	(1.6)	(1.5)	(1.8)
Profit / (loss) on sale of non-current assets	1.0	2.1	(0.6)
Loss on disposal of right of use asset	-	-	(0.1)
Impairment	(3.0)	(0.3)	(0.4)
Movement in valuation of properties	(43.8)	-	(21.9)
One-off lease expenses	-	-	(0.4)
Share based payment charge	(0.3)	(0.3)	(0.3)
Total non-underlying items before tax	(47.7)	-	(25.5)
Tax			
Tax impact of non-underlying items	0.4	0.3	(1.6)
	0.4	0.3	(1.6)
Total non-underlying items after tax	(47.3)	0.3	(27.1)

## 4. FINANCE INCOME

	40 weeks	40 weeks	52 weeks
	ended 18	ended 19	ended 11
	May 2025	May 2024	August 2024
	(Unaudited)	(Unaudited)	(Audited)
	£m	£m	£m
Bank interest receivable	0.2	0.2	0.2
Intercompany loan interest receivable	-	-	0.2
Total finance income	0.2	0.2	0.4

# 5. FINANCE COSTS

	40 weeks	40 weeks	52 weeks
	ended 18	ended 19	ended 11
	May 2025 (Unaudited)	May 2024 (Unaudited)	August 2024 (Audited)
	£m	£m	£m
Interest payable on loan notes	30.8	30.5	40.0
Interest payable on lease liabilities	4.3	3.7	5.0
Net pension interest costs	0.6	0.4	0.5
Amortisation of deferred issue costs	1.8	1.8	2.4
Total finance costs	37.5	36.4	47.9

For the 40 weeks ended 18 May 2025

## **6. TAXATION**

Income tax expense is recognised in each interim period is based on the best estimate of the weighted average annual income tax rate expected for the full financial year. Amounts accrued for income tax expense in one interim period may have to be adjusted in a subsequent interim period of that financial year if the estimate of the annual income tax rate changes.

# Tax (charged) / credited in the income statement

		s ended 18 May 20 (Unaudited) Non-	025
	Underlying £m	underlying £m	Total £m
Current tax			
UK corporation tax - current period	(0.4)	0.4	_
Deferred tax			
Origination and reversal of temporary differences - current period	(4.6)	-	(4.6)
Taxation (charge) / credit	(5.0)	0.4	(4.6)

	40 weeks ended 19 May 20 (Unaudited) Non-		24
	Underlying	underlying	Total
	£m	£m	£m
Current tax			
UK corporation tax - current period	(0.3)	0.3	-
Deferred tax			
Origination and reversal of temporary differences - current period	(3.5)	-	(3.5)
Taxation (charge) / credit	(3.8)	0.3	(3.5)

F2 wooks anded 11 August 2024

	52 weeks ended 11 August 2024		
	(Audited) Non-		
	Underlying £m	underlying £m	Total £m
Current tax			
UK corporation tax - current period	0.6	(0.6)	-
Deferred tax		· ·	
Origination and reversal of temporary differences - current period	(4.9)	-	(4.9)
Origination and reversal of temporary differences - in respect of prior periods	· , ,	(1.0)	(1.0)
	(4.9)	(1.0)	(5.9)
Deferred tax	(4.3)	(1.6)	(5.9)

## Tax on items (charged) / credited to equity

In addition to the amount credited to the income statement, tax movements recognised directly in equity through the consolidated statement of comprehensive income were as follows:

	40 weeks	40 weeks	52 weeks
	ended 18	ended 19	ended 11
	May 2025 (Unaudited) £m	May 2024 (Unaudited) £m	August 2024 (Audited) £m
Deferred tax	2	~	2
Deferred tax credit on change in actuarial valuation of pension schemes	0.2	0.7	-
Deferred tax credit recognised directly in equity	0.2	0.7	-

For the 40 weeks ended 18 May 2025

# 7. PROPERTY, PLANT AND EQUIPMENT

Cost         £m         £		Land and buildings	Public house fixtures and fittings	Total
Cost         At 11 August 2024 (Audited)       890.1       50.5       940         Additions       36.2       8.0       44         Revaluation       60.1       (2.6)       50         Net transfers to non-current assets classified as held for sale       (6.4)       (0.6)       (7         Disposals       (1.4)       (0.8)       (2         At 18 May 2025 (Unaudited)       978.6       54.5       1,03         Accumulated depreciation and impairment       2.5       7.6       11         At 11 August 2024 (Audited)       9.9       24.8       3.4         Charge for the period       2.5       7.6       11         Impairment losses       2.8       0.1       1         Revaluation       (5.7)       (0.3)       (6         Net transfers to non-current assets classified as held for sale       (1.5)       (0.5)       (2         Disposals       (0.1)       (0.6)       (0         At 18 May 2025 (Unaudited)       7.9       31.1       35		v	•	£m
Additions       36.2       8.0       44         Revaluation       60.1       (2.6)       5         Net transfers to non-current assets classified as held for sale       (6.4)       (0.6)       (7         Disposals       (1.4)       (0.8)       (2         At 18 May 2025 (Unaudited)       978.6       54.5       1,03         Accumulated depreciation and impairment       4.1       4.1       4.2       4.2       4.3       4.3       4.4       4.4       4.2       4.2       4.3       4.4       4.6       4.4       4.6	Cost			
Revaluation       60.1       (2.6)       55         Net transfers to non-current assets classified as held for sale       (6.4)       (0.6)       (7         Disposals       (1.4)       (0.8)       (2         At 18 May 2025 (Unaudited)       978.6       54.5       1,03         Accumulated depreciation and impairment         At 11 August 2024 (Audited)       9.9       24.8       34         Charge for the period       2.5       7.6       16         Impairment losses       2.8       0.1       3         Revaluation       (5.7)       (0.3)       (6         Net transfers to non-current assets classified as held for sale       (1.5)       (0.5)       (2         Disposals       (0.1)       (0.6)       (0         At 18 May 2025 (Unaudited)       7.9       31.1       35	At 11 August 2024 (Audited)	890.1	50.5	940.6
Net transfers to non-current assets classified as held for sale       (6.4)       (0.6)       (7         Disposals       (1.4)       (0.8)       (2         At 18 May 2025 (Unaudited)       978.6       54.5       1,03         Accumulated depreciation and impairment       4t 11 August 2024 (Audited)       9.9       24.8       34         Charge for the period       2.5       7.6       10         Impairment losses       2.8       0.1       2         Revaluation       (5.7)       (0.3)       (6         Net transfers to non-current assets classified as held for sale       (1.5)       (0.5)       (2         Disposals       (0.1)       (0.6)       (0         At 18 May 2025 (Unaudited)       7.9       31.1       35	Additions	36.2	8.0	44.2
Disposals       (1.4)       (0.8)       (2.4)         At 18 May 2025 (Unaudited)       978.6       54.5       1,03.3         Accumulated depreciation and impairment         At 11 August 2024 (Audited)       9.9       24.8       3.4         Charge for the period       2.5       7.6       10.2         Impairment losses       2.8       0.1       2.5         Revaluation       (5.7)       (0.3)       (6         Net transfers to non-current assets classified as held for sale       (1.5)       (0.5)       (2         Disposals       (0.1)       (0.6)       (0         At 18 May 2025 (Unaudited)       7.9       31.1       38	Revaluation	60.1	(2.6)	57.5
At 18 May 2025 (Unaudited)       978.6       54.5       1,03         Accumulated depreciation and impairment       At 11 August 2024 (Audited)       9.9       24.8       34         Charge for the period       2.5       7.6       10         Impairment losses       2.8       0.1       2         Revaluation       (5.7)       (0.3)       (6         Net transfers to non-current assets classified as held for sale       (1.5)       (0.5)       (2         Disposals       (0.1)       (0.6)       (0         At 18 May 2025 (Unaudited)       7.9       31.1       35	Net transfers to non-current assets classified as held for sale	(6.4)	(0.6)	(7.0)
Accumulated depreciation and impairment         At 11 August 2024 (Audited)       9.9       24.8       34         Charge for the period       2.5       7.6       16         Impairment losses       2.8       0.1       2         Revaluation       (5.7)       (0.3)       (6         Net transfers to non-current assets classified as held for sale       (1.5)       (0.5)       (2         Disposals       (0.1)       (0.6)       (0         At 18 May 2025 (Unaudited)       7.9       31.1       35	Disposals	(1.4)	(0.8)	(2.2)
At 11 August 2024 (Audited)       9.9       24.8       33         Charge for the period Impairment losses       2.5       7.6       10         Revaluation       (5.7)       (0.3)       (6         Net transfers to non-current assets classified as held for sale       (1.5)       (0.5)       (2         Disposals       (0.1)       (0.6)       (0         At 18 May 2025 (Unaudited)       7.9       31.1       33	At 18 May 2025 (Unaudited)	978.6	54.5	1,033.1
Charge for the period       2.5       7.6       11         Impairment losses       2.8       0.1       2.5         Revaluation       (5.7)       (0.3)       (6         Net transfers to non-current assets classified as held for sale       (1.5)       (0.5)       (2         Disposals       (0.1)       (0.6)       (0         At 18 May 2025 (Unaudited)       7.9       31.1       33	Accumulated depreciation and impairment			
Impairment losses       2.8       0.1       3         Revaluation       (5.7)       (0.3)       (6         Net transfers to non-current assets classified as held for sale       (1.5)       (0.5)       (2         Disposals       (0.1)       (0.6)       (0         At 18 May 2025 (Unaudited)       7.9       31.1       39	At 11 August 2024 (Audited)	9.9	24.8	34.7
Revaluation       (5.7)       (0.3)       (6         Net transfers to non-current assets classified as held for sale       (1.5)       (0.5)       (2         Disposals       (0.1)       (0.6)       (0         At 18 May 2025 (Unaudited)       7.9       31.1       39	Charge for the period	2.5	7.6	10.1
Net transfers to non-current assets classified as held for sale       (1.5)       (0.5)       (2         Disposals       (0.1)       (0.6)       (0         At 18 May 2025 (Unaudited)       7.9       31.1       39	Impairment losses	2.8	0.1	2.9
Disposals       (0.1)       (0.6)       (0         At 18 May 2025 (Unaudited)       7.9       31.1       39		(5.7)	(0.3)	(6.0)
At 18 May 2025 (Unaudited) 7.9 31.1 33	Net transfers to non-current assets classified as held for sale	(1.5)	(0.5)	(2.0)
	· ·	· ,		(0.7)
Net book value at 18 May 2025 (Unaudited)         970.7         23.4         99-	At 18 May 2025 (Unaudited)	7.9	31.1	39.0
Net book value at 18 May 2025 (Unaudited) 970.7 23.4 99.				
	Net book value at 18 May 2025 (Unaudited)	970.7	23.4	994.1
Net book value at 11 August 2024 (Audited)         880.2         25.7         908	Net book value at 11 August 2024 (Audited)	880.2	25.7	905.9

The most recent property valuation was undertaken by Savills (UK) Limited, independent chartered surveyors who valued 100% of the estate as at 23 February 2025. The impact of the revaluation in the current period is to increase the net book value of property, plant and equipment by £63.5 million (£43.8 million being charged to operating profit and a £107.3 million credit recognised in the Statement of Other Comprehensive Income).

# 8. OTHER INTANGIBLE ASSETS

	Other intangible
	assets
	£m
Cost	
At 11 August 2024 (Audited)	2.1
Additions	0.1
At 18 May 2025 (Unaudited)	2.2
Amortisation and impairment	
At 11 August 2024 (Audited)	0.9
Charge for the period	0.2
At 18 May 2025 (Unaudited)	1.1
Net book value at 18 May 2025 (Unaudited)	1.1
Net book value at 16 may 2025 (Offaudited)	1.1
Net book value at 11 August 2024 (Audited)	1.2

Other intangible assets relate to computer software.

For the 40 weeks ended 18 May 2025

## 9. LEASES

# Group as a Lessee

Right of use assets	Property	Vehicles	Total
	£m	£m	£m
Cost			
At 11 August 2024 (Audited)	71.8	2.8	74.6
Additions	2.3	-	2.3
Remeasurement	0.7	-	0.7
At 18 May 2025 (Unaudited)	74.7	2.8	77.5
Accumulated depreciation and impairment			
At 11 August 2024 (Audited)	11.5	1.4	12.9
Charge for the period	3.8	0.5	4.3
At 18 May 2025 (Unaudited)	15.3	1.9	17.2
Net book value at 18 May 2025 (Unaudited)	59.4	0.9	60.3
Net book value at 11 August 2024 (Audited)	60.3	1.4	61.7
Lease liabilities			
			£m
At 11 August 2024 (Audited)			71.4
Additions			2.3
Finance charge on lease liability			4.3
Repayments			(7.5)
Remeasurement			0.7
At 18 May 2025 (Unaudited)			71.3

Lease liabilities have been analysed between current and non-current as follows:

18 May	11 August
2025	2024
(Unaudited)	(Restated)
£m	£m
Current 4.7	5.3
Non-current 66.6	66.1
At 18 May 2025 (Unaudited) 71.3	71.4

The comparative figures for 11 August 2024 taken from the audited accounts have been restated to include the current impact of the finance charge with no impact to total lease liabilities.

The Group is a lessor of licensed properties to publicans. The leases have various terms, escalation clauses and renewal rights. The total non-cancellable future minimum lease payments expected to be received are:

Em           Within one year         25.7           One to two years         17.1           Two to three years         14.5           Three to four years         10.6           Four to five years         6.2           After five years         17.4		18 May	11 August
Within one year         25.7           One to two years         17.1           Two to three years         14.5           Three to four years         10.6           Four to five years         6.2           After five years         17.4		2025	2024
Within one year       25.7         One to two years       17.1         Two to three years       14.5         Three to four years       10.6         Four to five years       6.2         After five years       17.4		(Unaudited)	(Audited)
One to two years       17.1         Two to three years       14.5         Three to four years       10.6         Four to five years       6.2         After five years       17.4		£m	£m
Two to three years14.5Three to four years10.6Four to five years6.2After five years17.4	Within one year	25.7	25.7
Three to four years  Four to five years  6.2  After five years  17.4	One to two years	17.1	17.6
Four to five years 6.2 After five years 17.4	Two to three years	14.5	14.4
After five years 17.4	Three to four years	10.6	11.5
	Four to five years	6.2	6.8
91.5	After five years	17.4	20.2
V1.0	•	91.5	96.2

For the 40 weeks ended 18 May 2025

# 9. LEASES (CONTINUED)

The Group leases various licensed properties, offices and other commercial properties under non-cancellable lease agreements. The leases have various terms escalation clauses and renewal rights. The Group also leases vehicles under non-cancellable lease agreements. The undiscounted future minimum rentals payable under non-cancellable leases are:

	18 May	11 August
	2025	2024
	(Unaudited) £m	(Audited) £m
Within one year	10.0	10.0
Between one and five years	34.3	35.2
After five years	107.6	109.6
	151.9	154.8
10. TRADE AND OTHER RECEIVABLES		
	18 May	11 August
Amounts falling due within one year	2025	2024
Amounts faming due within one year	(Unaudited)	(Audited)
	£m	£m
Trade receivables	6.4	7.2
Prepayments	11.4	7.5
	17.8	14.7
11. TRADE AND OTHER PAYABLES		
	18 May	11 August
Amounts falling due within one year	2025	2024
,	(Unaudited)	(Audited)
	£m	£m
Trade payables	22.0	21.3
Accruals and deferred income	32.2	18.3
Social security and other tax	5.4	3.4
Amounts owed to group undertakings Other payables	13.4	0.3 13.0
Other payables	73.0	<b>56.3</b>
12. CASH AND CASH EQUIVALENTS		
	18 <b>M</b> ay	11 August
	2025	2024
	(Unaudited)	(Audited)
	£m	£m
Cash and cash equivalents	2.5	5.3
13. ASSETS CLASSIFIED AS HELD FOR SALE		
	18 May	11 August
	2025	2024
	(Unaudited)	(Audited)
	£m	£m
Assets classified as held for sale	8.6	9.9

In addition to the transfers into assets classified as held for sale and the disposals during the period, there was an impairment to pubs of £0.1m (11 August 2024: £0.5m.)

For the 40 weeks ended 18 May 2025

#### 14. NET DEBT

#### Analysis of net debt

	18 May 2025 (Unaudited) £m	11 August 2024 (Audited) £m
Secured loan notes	(600.0)	(600.0)
Revolving credit facility	(20.0)	(31.0)
Cash and cash equivalents	2.5	5.3
Nominal value of net debt	(617.5)	(625.7)
Capitalised debt issue costs	2.7	4.5
Net debt	(614.8)	(621.2)
Balance sheet:		
Borrowings	(617.3)	(626.5)
Cash and cash equivalents	2.5	5.3
Net debt	(614.8)	(621.2)

#### Analysis of changes in net debt

	At 11 August 2024 (Audited)	Cash flow	Non-cash movements £m	At 18 May 2025 (Unaudited) £m
	£m			
Current assets				
Cash and cash equivalents	5.3	(2.8)	-	2.5
Debt				
Secured borrowings	(626.5)	11.0	(1.8)	(617.3)
	(626.5)	11.0	(1.8)	(617.3)
Net debt per Balance Sheet	(621.2)	8.2	(1.8)	(614.8)

The Group is funded by two external sources of financing, a £600.0m secured loan due June 2026 and a Revolving Credit Facility "RCF" for £70.0m, of which £20.0m was drawn at the period end date.

# 15. FAIR VALUE

#### Fair value of non-derivative financial assets and liabilities

With the exception of the Group's secured loan notes, there are no material differences between the carrying value of non-derivative financial assets and financial liabilities and their fair values as at the balance sheet date.

The carrying value of Punch Finance PLC's listed debt at 18 May 2025 is £597.3m (11 August 2024: £595.5m) and the fair value, measured at market value, of this debt at that date is £595.6m (11 August 2024: £591.7m).

The fair value of the Group's secured loan notes have been measured by a level 1 valuation method as defined below.

# Fair value hierarchy

Financial instruments carried at fair value are required to be measured by reference to the following levels:

Level 1 – quoted prices in active markets for identical assets or liabilities;

Level 2 – inputs other than quoted prices included within level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices); and

Level 3 – inputs for the asset or liability that are not based on observable market data (unobservable inputs).

For the 40 weeks ended 18 May 2025

#### 16. CAPITAL COMMITMENTS

#### Capital commitments for property, plant and equipment

18 May	11 August
2025	2024
(Unaudited)	(Audited)
£m	£m
Contracted but not provided 5.1	4.1

#### 17. RELATED PARTY TRANSACTIONS

Transactions between the Company and its subsidiaries, which are related parties, have been eliminated on consolidation and are not contained in this note.

The Punch Pubs & Co Group Limited Board of Directors includes members of key management personnel of the Group. There was a balance of £nil (11 August 2024: £0.3m) owed to companies of the Punch Pubs & Co Group Limited group that are not included in this consolidation at the period end.

## Transactions with key management personnel

Certain Directors and a company under common ownership are beneficiaries of a management incentive plan which (subject to performance conditions) provides for a bonus payment at an exit event. The Group has measured the fair value of the awards as at 11 August 2024 and has applied appropriate assessments as to the probability of these awards vesting at this period date.

#### 18. SEASONALITY OF INTERIM OPERATIONS

The Group's financial results and cash flows have historically been subject to seasonal trends, affected by weather, holiday periods and the timing of major sporting events.

The seasonality of the pub industry results in variable demand and consequently, our revenue and operating results tend to fluctuate from period to period.

#### 19. PENSIONS

The Pubmaster Pension Scheme is a defined benefit scheme operated in the UK. The value of the scheme's liabilities have been determined by a qualified actuary based on the results of an actuarial valuation as at 6 April 2022, updated to 23 February 2025. The contributions to defined benefit schemes for this financial year, were £0.7m, which are expensed to the Condensed Consolidated Statement of Other Comprehensive Income.

The Pubmaster Pension Scheme at 23 February 2025 had a net asset position of £4.5m (11 August 2024: £4.0m). This has not been recognised in line with the Group's accounting policy and the book value is recorded as £nil.

### 20. EVENTS AFTER THE REPORTING PERIOD

After the end of the period, the Group successfully completed the refinancing of the existing £600.0 million senior secured notes and £70.0 million revolving credit facility. On 5 June 2025, £640.0 million of new senior secured notes were issued at 7.875% which expire 30 December 2030. The existing revolving credit facility was also extended to £85.0 million, with an expiry date of 30 June 2030.

On receipt of the proceeds of the new notes the revolving credit facility was repaid in full. £365.4m of the existing notes were repaid on 05 June 2025, with the remaining £234.6 million being repaid on 30 June 2025.